

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The U.S. Department of Housing and Urban Development (HUD) designated the City of West Sacramento (City) as a Community Development Block Grant (CDBG) Entitlement community beginning July 1, 2016. The following is a summary of accomplishments achieved between July 1, 2022 through June 30, 2023 (PY 2022/2023), the second year of the City of West Sacramento five-year Consolidated Plan, covering July 1, 2021 through June 30, 2025.

The City's 2022 CDBG funding allocation was dedicated to support four activities:

North River Walk Trail Extension (\$719,458): Up to \$285,241 was designed to improve an existing stretch of approximately 2,650 feet of multi-use-levee maintenance road/Class I trail along the crown of the Sacramento River levee, create an undercrossing of the I street Bridge and improve existing pedestrian facilities to meet ADA requirements. The purpose of the proposed project is to create a safe, Americans with Disabilities Act (ADA)-compliant pedestrian/bicycle connection between two existing portions of the River Walk Trail. A substantial amendment to the 2021 Annual Action Plan reclassified funds from the Washington Public Infrastructure Improvement Project to the North Riverwalk Trail Extension Project in the amount of \$434,217.

Washington and Broderick Lighting and Safety Project (\$544,423): Up to \$85,571 was designed to improve pedestrian safety and driver visibility throughout the Washington and Broderick neighborhoods by replacing and updating street and traffic lights, in addition to installation of some security cameras to improve policing resources. A substantial amendment to the 2020 Annual Action Plan reclassified funds from the Washington Public Infrastructure Improvement Project to the Washington and Broderick Lighting and Safety Improvement Project in the amount of \$458,852.

Homekey Program Supportive Services at 817 West Capitol Avenue (\$85,571): The general allocation was used to support the case management contract for the Homekey program at 817 West Capitol Avenue.

2022 General Administration and Planning (\$114,095): General administration and planning of the CDBG program and planning activities associated with CDBG eligible activities.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Increase Compliance with Fair Housing Laws	Non-Homeless Special Needs	CDBG: \$21000	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0	0.00%			
Increase Compliance with Fair Housing Laws	Non-Homeless Special Needs	CDBG: \$21000	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	0	0				
Reduce the Incidence and Impact of Homelessness	Homeless	CDBG: \$85571	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	118	118	100.00%			
Reduce the Incidence and Impact of Homelessness	Homeless	CDBG: \$85571	Homelessness Prevention	Persons Assisted	118	118	100.00%			

Strengthen Economic Opportunities for Low-Income	Non-Housing Community Development	CDBG: \$60000	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	15	9	60.00%			
Strengthen Economic Opportunities for Low-Income	Non-Housing Community Development	CDBG: \$60000	Businesses assisted	Businesses Assisted	15	2	13.00%			
Washington Neighborhood Infrastructure	Affordable Housing Non-Housing Community Development	CDBG: \$719458	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	6796	6796	100.00%			%
Washington Neighborhood Infrastructure	Affordable Housing Non-Housing Community Development	CDBG: \$544423	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	2585	2585	100.00%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

Goal 1. Address the supportive services needs of persons experiencing homelessness and those at risk of homelessness; Continue support of the Downtown Streets Team, a work-first model providing persons experiencing homelessness in West Sacramento an opportunity to gain work

experience completing community beautification projects on the West Capitol Avenue corridor and along the riverbank. Continue to support the City's Homeless Coordinator position. Continue to support the salary of the Yolo County Homeless Coordinator and overhead at the Fourth and Hope homeless shelter.

Goal 2. Create low barrier housing opportunities for persons experiencing homelessness and extremely low-income households; Develop 30 units of permanent housing affordable to Extremely Low-Income households experiencing barriers to securing or sustaining stable housing. The focus will be on development of 1-bedroom units for West Sacramento residents experiencing or at risk of homelessness. Units will have low barriers to entry that will allow persons at risk of homelessness and persons currently experiencing homelessness to achieve housing success.

Goal 3. Improve infrastructure in Low- and Moderate-Income Neighborhoods. Provide infrastructure improvements to ageing and undersized infrastructure in older neighborhoods suffering from disinvestment. Complete improvements in the Washington neighborhood based on the *Washington Realized* Strategic Plan and along Sacramento Avenue in the Bryte and Broderick neighborhoods (Census Tracts 101.01). According to the HUD Low- and Moderate-Income Mapping Tool, Census Tract 101.01 has a poverty rate of 32%.

Goal 4. Provide Fair Housing services for low-and moderate-income residents; Provide support for fair housing counseling, education and enforcement services to affirmatively further fair housing choice, strengthen compliance with fair housing laws and reduce the incidence of eviction in West Sacramento.

Goal 5. Support small business success; The City allocated a portion of its 2019 CDBG allocation for a Microenterprise Assistance Program which will assist low- to moderate-income individuals who currently own or are actively working towards developing a business that is expected to be a microenterprise at the time it is formed.

Goal 6. Preservation of Affordable housing stock. Provide housing rehabilitation funding for single family units occupied by Low- and Moderate-Income residents. Support preservation of affordability for rental units at risk of conversion to market rate units.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

	CDBG
White	4753
Black or African American	447
Asian	102
American Indian or American Native	442
Native Hawaiian or Other Pacific Islander	179
Multiple Races	832
Client Don't Know	3
No Answer	3
Fair Housing Total	118
Total	6914
Hispanic	2719
Not Hispanic	4195

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Homekey Program: Homekey Program and services are being provided without regard to race, ethnicity, sexual orientation or religious affiliation. Referrals are being coordinated between the City's Homeless Services Coordinator, Yolo County Children's Alliance and Yolo County Health and Human Services Agency. Site was an original Project RoomKey site and all participants were transitioned to the Homekey Program. Homeless Services Coordinator maintains waiting list and makes referrals in coordinator with services providers and YCHHSA. A total of 118 participants were served during the 12-month period at 817 West Capitol Avenue. Some of the participants did not provide ethnicity information.

North Riverwalk Trail Extension Project: The purpose of this project is to create Americans with Disabilities Act (ADA)- compliant pedestrian/ bicycle connection between two existing portions of the River Walk Trail. This purpose is accomplished by improving existing informal trail/levee road facilities along the crown of the levee and upgrading existing facilities along existing roadways to meet ADA requirements for grade and access. This project included paving along 2nd Street and D Street, curb ramp improvements, new lighting along the levee trail, safety gate and grade correction enhancements to two at-grade Union Pacific Railroad (UPRR) crossings on either side of 3rd Street, a new crosswalk facility with ADA improvements. This project meets the CDBG Low/Mod Area Benefit Objective because it will primarily benefit the low-income residents of Census Tract 101.01. This Census tract has a total population of 6,796.

Acquisition for Affordable Housing Development: For the 2021 program year, In December 2021, the 85-unit Mercy Housing Permanent Supportive Housing (PSH) project was completed. All placements to the PSH project are by referral by the City's Homeless Manager, Yolo County Health and Human Services Agency and Yolo County Housing. The City provided approximately \$3.7 million in local CDBG and Housing Trust Funds, in addition awards from the State No Place Like Home Program, Low-Income Housing Tax Credits, Sutter Health Foundation and Partnership Health Foundation. Many Project RoomKey and Homekey Program participants were able to be placed in the PSH project.

Fair Housing Services: For the 2022 program year, the contract started in October 2022 and ends in September 2024. Reports account for services through June 30, 2023. A total of 9 individuals were assisted with fair housing services. 1 out of the 9 families reported themselves as "other" for their race and ethnicity. The race and ethnicity of the remaining 9 families who were assisted are summarized in the table above with the addition of the Homekey participants.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	\$1,779,026.39	1,386,488.86

Table 3 - Resources Made Available

Narrative

Resources Made Available: For the 2022 PY, the City received \$470,478 in Entitlement funding and anticipated receiving up to \$110,039.10 in Program Income from activities funded by previous years' State CDBG grants. Unexpended CDBG funds at the end of previous program year was \$1,198,509.29. These resources in total made \$1,779,026.39 available for funding eligible activities.

The Washington Neighborhood consists of the majority of the residential portion of Census Tract 101.01, one of the lowest income areas of the City. The River Walk Park Trail Project links the low-income, high poverty Washington Neighborhood with the I Street Bridge and the Tower Bridge leading to job centers in downtown Sacramento. The project improves an existing stretch of approximately 2,650 feet of multi-use-levee maintenance road/Class I trail along the crown of the Sacramento River levee and improve existing pedestrian facilities to meet ADA requirements. Improvements occur from the existing I Street Bridge north to the Broderick Boat Ramp. The proposed project would consist of a 12-foot wide asphalt path with lighting on top of the levee. In addition to the Class I routes along the Sacramento River and the top of the levee, the project will create a seasonal "high-water route" by reconstructing a portion of existing sidewalks to meet ADA grade and paving along dirt sections of D Street, 3rd Street, and 2nd Street. \$719,458 was used primarily for construction of the project. As of August 2023, the project is substantially completed.

The Washington and Broderick Lighting and Safety Project was designed to improve pedestrian safety and driver visibility throughout the Washington and Broderick neighborhoods by replacing and updating street and traffic lights, in addition to installation of some security cameras to improve policing resources. The Washington and Broderick Lighting and Safety Improvement Project meets the CDBG Low/Mod Area Benefit Objective because it will primarily benefit the low-income residents of Census Tract 101.01 and will improve pedestrian safety and driver visibility throughout the Washington and Broderick neighborhoods.

Amount Expended During Program Year: During the 2022 PY, the City expended \$1,386,488.86. This expenditure included General Administration and Planning costs for the 2022 program year.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Washington Neighborhood	83		Conducting NEPA

Table 4 – Identify the geographic distribution and location of investments

Narrative

For the 2022 PY, all funds were distributed on a city-wide basis.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The City of West Sacramento receives CDBG Entitlement funding directly from HUD. There are no matching requirements for CDBG Entitlement cities. However, the City plans to leverage federal funding with State, local and private sources whenever possible to achieve the goals of the Consolidated Plan.

Homekey Program: The City of West Sacramento closed escrow on the purchase of the Rodeway Inn motel on December 10, 2020, as part of the City's efforts to respond to the COVID-19 pandemic and its on-going efforts to reduce the incidence and impacts of homelessness. The acquisition of the Rodeway Inn was made possible with a \$3,519,212 Homekey Program award, a \$638,775 subaward of CRF funds from Yolo County, \$1,202,874 from the City's Community Development Block Grant Program (CDBG-CV2 and Program Income) and \$2,274,359 from local Measure E funds. The Yolo County CRF subaward helped leverage the State Homekey Program funds and ultimate acquisition of the Rodeway Inn. Prior to the City's acquisition, Yolo County Health and Human Services Agency was master leasing the Rodeway Inn as part of Project RoomKey. This allowed for a smooth transition from Project RoomKey to the City's Homekey Program. The City has continued to leverage additional funds for the Homekey Program, including \$396,000 in Yolo County Emergency Solutions Grant-Coronavirus (ESG-CV) for program operations, \$621,760 in Yolo County ESG-CV funds for capital improvements and \$108,049 in Yolo County CDBG-CV funds for supportive services.

Private Funds: No private funds were levered during the reporting period.

State Funds: In 2022, the City appropriated \$2 million in State HOME Investment Partnerships Program (HOME) funds for the development of West Gateway Place Phase II (WGP II). The 30+ million WGP II project broke ground in early 2023 and when completed will provide 60 units of affordable housing, including six supportive housing units, to West Sacramento residents.

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	65	0
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	65	0

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	65	0
Number of households supported through Rehab of Existing Units	0	0
Number of households supported through Acquisition of Existing Units	0	0
Total	65	0

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The 2018 PY allocation was used to support the development of a minimum of 65 units of affordable housing (permanent supportive housing) targeted to individuals experiencing, or at risk of experiencing, homelessness. The development project was completed in the fourth quarter of 2021. As of December 2021, all 85 units have been housed.

Discuss how these outcomes will impact future annual action plans.

With the City allocating a large majority of its 2018 allocation to a project that won't benefit the community until 2022, the City used its 2019 funding toward a public service activity that can provide a direct benefit to the community in a timely manner. The 2019 Annual Action Plan included a Microenterprise Technical Assistance program. Due to the coronavirus pandemic, the program was delayed and begin services in 2022. The City partnered with the California Hispanic Chamber of Commerce to provide technical assistance and educational workshops for small business owners.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	4	0
Low-income	2	0
Moderate-income	3	0
Total	9	0

Table 7 – Number of Households Served

Narrative Information

For the 2022 PY, the City implemented the Microenterprise Technical Assistance program and participants were required to submit information on income by family size to determine eligibility. In addition, the City provides fair housing services under Planning and Administration and the number of extremely low-income, low-income, and moderate-income persons served by this activity is reported below.

- Extremely Low-Income: 4 persons
- Low-Income: 2 persons
- Moderate-Income: 3 persons

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)
Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City employs a full-time Homeless Coordinator to conduct outreach to homeless individuals and families in West Sacramento. The Homeless Coordinator provides housing search assistance and referrals to services such as healthcare, mental health treatment and substance abuse counseling and treatment. During his visits to camps, the Homeless Coordinator is often accompanied by mental health and substance abuse counselors from Fourth and Hope, a shelter and social services provider located in Woodland, CA. Repeatedly visiting persons with these issues where they live helps to establish trust and rapport, which has been critical to getting persons into treatment.

Now in its sixth year of contract with the City, Downtown Streets Team (DST) has provided its unique work experience program for homeless and at-risk individuals to West Sacramento. The goal of DST's program model is to reduce homelessness by restoring dignity and preparing participants for employment. Under the program, homeless participants become part of a "team" that carries out community beautification and maintenance activities in exchange for receiving case management (counseling and housing navigation services), employment assistance services, and financial rewards for basic needs in the form of rent stipends or gift cards. Program activities are conducted during daytime hours and may include tasks such as garbage pickup, graffiti removal, and assisting with the cleanup of homeless encampments.

DST is designed to operate within downtown districts to decrease the incidence of panhandling and other visible effects of homelessness while simultaneously improving those areas and providing unsheltered individuals a path to housing and employment stability. DST cites that since 2009, its various programs have resulted in finding permanent housing for over 850 of its participants and lasting employment for over 900 individuals. On August 22, 2018, Council approved a \$200,000 contract with DST for a one-year pilot program to evaluate the program's effectiveness within West Sacramento. After a successful pilot program, the Council renewed the DST contract in July 2019 and again in July 2020, each year in the amount of \$284,722. The three-year contract was approved by Council on July 20, 2022 in the amount of \$1,083,049. A contract amendment to exercise year 2 of the 3-year contract was fully executed on August 1, 2023.

The City's Homeless Services Coordinator worked very closely with the Yolo County Health and Human Services to respond to the COVID-19 pandemic. The City was an active participant in Project Roomkey, operated by Yolo County, to identify high-risk homeless individuals to be placed in West Sacramento motels. More than 230 individuals were placed in the Roomkey Program from March 2020 thru June 2023.

Addressing the emergency shelter and transitional housing needs of homeless persons

In November 2021, the 85-unit Mercy Housing Permanent Supportive Housing development was completed and reached 100% occupancy by end of December 2021. The Mercy Housing PSH project was a collaboration with the City of West Sacramento, Yolo County, State of California and other service providers. Over 100 individuals are being served and receive case management, substance abuse and other related services on-site.

The City of West Sacramento was an active participant in Project RoomKey since it became operational in March 2020 as part of the State's emergency response to provide emergency housing to homeless during the COVID-19 pandemic. Project RoomKey was administered by Yolo County Health and Human Services Agency which worked closely with the cities of Davis, Woodland and West Sacramento for placements and motel room lease ups. At its peak, YCHHSA leased over 200 rooms within the cities of Davis, Woodland and West Sacramento. YCHHSA coordinated and provided case management, meal services and other wrap around services to RoomKey participants via various service providers and city Homeless Services Coordinators. The last Project RoomKey site in West Sacramento ceased operations in June 2023.

In December 2020, the City acquired the former Rodeway Inn motel to operate a Homekey Program as part of its efforts to provide emergency housing to homeless residents during the COVID-19 pandemic. The 40-unit motel has housed an average 60 individuals daily since beginning operations. Program participants receive case management, housing navigation, meal distribution and some laundry services. Prior to the City's acquisition, the former Rodeway Inn site was being master leased by Yolo County Health and Human Services as part of Project RoomKey so all individuals were able to transition into the City's Homekey Program.

In June 2023, the City acquired the former Flamingo motel to expand its emergency homeless housing program. Program participants at the 21-unit motel will receive case management, housing navigation and other supportive services. The acquisition of the Flamingo Motel was a collaboration with Yolo County to transition any remaining Project RoomKey participants into the former Flamingo Motel site.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The City's Homeless Coordinator receives client referrals regularly from staff from Yolo County Probation and the Parole office. In June 2017, Yolo County HHS was notified of an award of State of California Proposition 47 funding. These funds are being used for a project that will use \$6 million dollars over a 38-month period to provide wraparound services for individuals who are eligible for a criminal justice

diversion program, but are unlikely to succeed without support due to a history of mental health issues and/or substance use disorders. The proposed project would provide these individuals the supportive services they need in order to be successful in these types of criminal justice diversion programs. These services will include intensive case management, employment assistance, civil legal assistance, and permanent housing assistance.

Yolo County HHSA collaborates with local service providers to ensure that individuals discharged from mental health, healthcare and substance abuse treatment facilities are linked with appropriate services and housing assistance. Individuals who do not have a home to return to are referred to the City's Homeless Coordinator for housing search assistance.

Shores of Hope, a non-profit organization, operates a 24-bed facility for transitional aged youth aging out of foster care, victims of human trafficking and those seeking refuge from domestic violence. The organization provides housing, counseling, English learner education and high school equivalency classes to help prepare youth for successful transition to independent living as adults. The organization also provides a range of supportive services for residents including assistance with Rapid Re-housing assistance, job search, internships, securing permanent housing, and access to substance abuse programs to individuals and families at-risk of homelessness in West Sacramento.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The West Sacramento Homeless Coordinator position is imbedded in the City's Police Department and a police officer escorts the Coordinator when visiting remote areas of the City for safety and to make homeless persons aware that camping is not allowed. The combination of enforcement linked with counseling, housing search assistance and referrals to social services has proven effective in moving homeless persons into housing.

The Yolo County California Work Opportunity and Responsibility to Kids (CalWORKs) Housing Support Program works to secure permanent housing for homeless families.

The Yolo County Children's Alliance runs a West Sacramento Family Resource Center located at 637 Todhunter Ave. This center offers weekly fresh produce distribution that is open to everyone and CalFresh enrollment, which aids with enrolling in and understanding how to use the Federal Supplemental Nutrition Assistance Program (SNAP) – monthly cash benefits to help purchase food to homeless families and those at-risk of homelessness to help reduce living expenses. The Yolo County Food Bank provides food to income eligible persons at three different locations and the Mercy Coalition, a group of West Sacramento faith-based organizations, provides free lunches Monday through Friday.

Nine other local organizations and faith-based groups provide food for needy individuals and families. The services are helping individuals and families from becoming homeless, or re-experiencing homelessness once again.

In December 2020, the City acquired the former Rodeway Inn motel to operate a Homekey Program as part of its efforts to provide emergency housing to homeless residents during the COVID-19 pandemic. The 40-unit motel has housed an average 60 individuals daily since beginning operations. Program participants receive case management, housing navigation, meal distribution and some laundry services. Prior to the City's acquisition, the former Rodeway Inn site was being master leased by Yolo County Health and Human Services as part of Project RoomKey so all individuals were able to transition into the City's Homekey Program. The goal of the Homekey Program is to provide the needed services to program participants to enable them to live independently and transition into a permanent housing alternative.

In June 2023, the City acquired the former Flamingo motel to expand its emergency homeless housing program. Program participants at the 21-unit motel will receive case management, housing navigation and other supportive services. The acquisition of the Flamingo Motel was a collaboration with Yolo County to transition any remaining Project RoomKey participants into the former Flamingo Motel site. The goal of the program is to provide the needed services to program participants to enable them to live independently and transition into a permanent housing alternative.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

A member of the West Sacramento City Council serves on the Housing Authority of the County of Yolo (known as Yolo County Housing) Housing Commission to facilitate coordination between City housing and services, and the Yolo County Housing programs that provide permanent affordable housing to over 800 families in the City of West Sacramento. The City's Parks and Recreation Department provides senior programming and classes for residents of public housing at Riverbend Senior Apartments.

Both the City and Yolo County Housing are member agencies of the Yolo County Homeless and Poverty Action Coalition (HPAC) that serves as the regional Continuum of Care. The HPAC helps to coordinate access to programs for all low-income residents of Yolo County.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

The Yolo County Housing Family Self-Sufficiency (FSS) Program Coordinating Committee is comprised of representatives from non-profit agencies, cities, the County and State agencies. The Program Coordinating Committee coordinates services to empower assisted families with educational and employment opportunities. Families participating in the Housing Choice Voucher program benefit from FSS by the creation and funding of an escrow account to save for the eventual goal of homeownership. Those residing in public housing are supported through the HUD Resident Opportunities and Self-Sufficiency (ROSS) program.

Actions taken to provide assistance to troubled PHAs

Not applicable. Yolo County Housing is a dual national high performing agency.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The Vision for the City of West Sacramento affirms that the City aims to create vibrant neighborhoods with a range of quality housing choices for all residents. Despite housing challenges inherent in all areas of California, the City strives to create housing affordable to households with special needs and those with lower incomes.

The City's Inclusionary Ordinance (Municipal Code Chapter 15.40) is a key component of the City's affordable housing strategy. During FY 2016/2017, the ordinance was revised to allow developers to pay an in-lieu fee instead of producing affordable units on-site in new developments. The in-lieu fees are deposited into the City's Housing Trust Fund to be used as match or leverage for federal, State or private funding sources. This change is in response to the loss of Redevelopment Agency Housing Set aside funds which was the City's primary source of funding for affordable housing development for several decades until it was eliminated by the California state legislature in 2012. The Housing Trust Fund is limited to assistance for the development of housing affordable to households at or below 80% of area median income (AMI).

In addition, the City's Zoning Ordinance includes areas zoned for multifamily development by right and allows for a density bonus to projects that create affordable and/or senior housing.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

Through analysis of data and collection of public comments, the Consolidated Plan identifies housing affordable to persons experiencing homelessness or at-risk of homelessness as the greatest unmet need in West Sacramento. As noted above, the City is actively working towards the development of a permanent supportive housing project to serve this difficult-to-house population. Two private funding awards were received for the PSH project.

The City participated with other member agencies of the Homeless and Poverty Action Coalition (HPAC), the local Continuum of Care, to create a Coordinated Entry System to match the highest need clients with the most intensive resources. The system will use a version of the Vulnerability Index and Services Prioritization Decision Assistance Tool (VI-SPDAT), an evidence informed tool that combines both medical and social science research to quantify the vulnerability of people experiencing homelessness with a numerical score. The score assists with prioritization of limited homeless resources based upon the acuity of a person's needs. Several local homeless service providers began piloting the VI-SPDAT in 2016/2017.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City requires all construction assisted with CDBG or other federal housing funds to comply with HUD lead-based paint hazard reduction requirements. Over the years, the City has aided hundreds of low-income homeowners through the Owner-Occupied Housing Rehabilitation Program and the First Time Homebuyer Assistance Program that included testing and abatement of lead-based paint, when appropriate. At this time, the City does not have funding dedicated to these programs.

No eligible requests for assistance with affordable multifamily rehabilitation were received during FY 2022/2023. The City will consider aiding if funding is available, including funding for testing and abatement of lead-based paint when appropriate.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City is an active participant in the Yolo County Homeless and Poverty Action Coalition (HPAC), the local Continuum of Care, providing coordination and support for agencies serving persons experiencing homelessness and persons in poverty.

The 2021-2025 CDBG Consolidated Plan targets funding to the Washington Neighborhood, CT 101.01, which has a 34% poverty rate according to the 2008-2012 U.S. Census. The City conducted culturally sensitive outreach and marketing of the State CDBG Microenterprise Program to low-income residents of the Washington Neighborhood, including providing classes in both Spanish and English. The City used a portion of its 2019 CDBG Entitlement funding to complete this program. The Microenterprise Program delivers small business education, counseling and grants to low-income entrepreneurs to increase their earning potential.

The City is an LRNG partner organization (www.lrng.org) committed to engaging youth in mentorship and job experiences to ensure that they can develop their full potential in life and work. The City's Summer STEPS internship program provides real world work experience to high school and college aged youth.

The Yolo County California Work Opportunity and Responsibility to Kids (CalWORKs) Housing Support Program provided specialty case management services, employment assistance and assistance with securing permanent housing placement for homeless families with children in West Sacramento.

Sacramento City College is a state-supported community college that is affordable to lower-income residents. The City collaborates with the West Sacramento campus of Sacramento City College through the West Sacramento Promise program through which students can have their enrollment fees waived or be eligible for up to two semesters of fee-free community college for up to a year. The goal of this program is to prepare young people for college and their careers while creating a more robust workforce for local employers and enhancing the City's economic development capacity and competitiveness.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

City staff participated in the HPAC process to expand its Policies and Procedural Manual. In addition to being a helpful local resource, the manual now satisfies state and federal government mandates requiring written policies and procedures for Continuums of Care.

The Yolo County Homelessness Plan (the Plan), adopted in January 2019, was developed out of the opportunity provided by the No Place Like Home (NPLH) Program. The plan provides an overview of the current state of homelessness in the County and highlights a set of solutions that County and City Leadership, in coordination with community homelessness partners, can utilize in the next three years to improve and expand the homelessness system of care in Yolo. This plan was developed around the strategies highlighted in One at a Time: Preventing and Ending Homelessness for Yolo County Residents, the 2017 revised version of the County's General and Strategic 10-year Plan to Address Homelessness. This plan and the proposed set of goals, strategies, and action steps, is meant to be used by the community in coordination with existing County and city homelessness plans and offers a workplan for how to take action over the next three years. By working to address homelessness through these concrete strategies and action steps, Yolo County can make strides in strengthening services and improving coordination. Taking the actions outlined in this plan will strengthen the County's entire homeless system of care, improving the lives of those it serves. The Yolo County Homelessness Plan can be found on the Yolo County's website at: www.yolocounty.org.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City continues to participate in the Yolo County Homeless and Poverty Action Coalition (HPAC) as it facilitates coordination between public and private housing; local government; and social service agencies serving lower-income and homeless individuals and families. The City's Homeless Coordinator acts as a liaison between the City's housing programs, the Police Department, Yolo County Department of Health and Human Services Agency (HHSA) and other social service agencies. The Homeless Coordinator's office is across the street from the County's West Sacramento HHSA office to expedite referrals to needed services and to facilitate service delivery. A member of the West Sacramento City Council sits on the Housing Authority of the County of Yolo (known as Yolo County Housing) Housing Commission to ensure coordination at the highest level.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City partnered with eight Sacramento region jurisdictions and three local housing authorities to complete a regional Analysis of Impediments to Fair Housing (AI). This assessment and its findings, completed in early 2020, was incorporated in the City's 2021-2025 Consolidated Plan and taken into consideration when planning any future Annual Action Plans.

While working on the AI, the City continues to affirmatively further fair housing by requiring that all HUD funded programs and projects comply with state and federal fair housing law.

In addition, each year the City funds a contract using CDBG funds to provide fair housing services and counseling to low-income residents and landlords within the City.

The AI identified several Fair Housing Barriers and Contributing Factors, including:

- Harm Caused by Segregation
- Affordable Rental Options
- Affordable Rental Option for Residents with Disabilities
- Affordable Supportive Housing Options
- Stricter Rental Policies
- Lack of Public Transportation

The City of West Sacramento has attempted to tackle the contributing factors leading to these barriers. Staff has identified areas of over concentration of affordable housing and has made persistent attempts to promote the development of affordable housing in areas where they are lacking. Some of these areas include Southport, Central Business District and the Bridge District. In 2021, the 85-unit Mercy Housing Permanent Supportive Housing development was completed along West Capitol Avenue, in the City's Central Business District. Similarly, in early 2023, Jamboree Housing broke ground on the 60-unit West Gateway Place Phase II multifamily affordable housing development in the Bridge District. These two affordable housing developments have added to the City's affordable housing inventory. Both the Mercy Housing PSH Project and WGP II are located along public transit. In 2022, the City entered into a contract with the Hispanic Chamber of Commerce to operate a Microenterprise Technical Assistance Program in both English and Spanish. Emphasis was placed on targeting individuals in historically low-income minority neighbors such as Bryte and Broderick. The City will continue to look for opportunities to reduce or eliminate contributing factors to Fair Housing.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City uses a web-based housing monitoring compliance software to ensure that affordable housing project managers follow all regulations regarding tenant income and rent calculation. In addition, the City conducts on-site monitoring at least once every three years to verify data, inspect units for habitability and to educate property managers on affordable housing requirements.

All subrecipients receiving CDBG funding are required to follow HUD procurement procedures including outreach to minority businesses. The City requires quarterly reporting from subrecipients to verify compliance with all contract requirements and federal policies. The City follows a HUD-compliant procurement process for contractors paid with CDBG funds including outreach to minority businesses.

All programs or projects funded with CDBG funds are required to collect beneficiary data meeting HUD requirements for entry into the HUD Integrated Disbursement and Information System (IDIS) in compliance with the Consolidated Plan.

For the Fair Housing Services contract funded with CDBG, staff requires the consultant to report quarterly to City staff. These quarterly reports include a summary of all activities carried out during the quarter, such as number of audits, calls and cases that were provided to beneficiaries, the outcome of these cases and all demographic data related each beneficiary. Other information reported to the City includes number of outreach and tabling events the consultant held during the quarter to ensure that all residents within the City are able to access fair housing services when needed. Each beneficiary is required to complete an income self-certification form to ensure that services funded with CDBG money are specifically serving at least 51% of Low-Moderate Income (LMI) persons/households.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The draft Consolidated Annual Performance Evaluation Report (CAPER) was made available for public review and comment September 8, 2023 through September 25, 2023. Due to the on-going effects of

the COVID-19 pandemic, the draft was only made available on the City's website (www.cityofwestsacramento.org); by requesting a copy by regular mail to Economic Development and Housing, City of West Sacramento, 1110 West Capitol Avenue, West Sacramento, CA 95691 or by email to Isaah Alford at isaaha@cityofwestsacramento.org. A notice was placed in the West Sacramento News-Ledger in English and Spanish on September 8, 2023. The CAPER will be forwarded to the City's Economic Development and Housing Commission, once finalized and approved by HUD.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

This report covers the second year of the City of West Sacramento 2021-2025 five-year CDBG Consolidated Plan. The City will amend program objectives upon completion of the Sacramento Regional Analysis of Impediments to Fair Housing (AI) to support regional efforts to address obstacles to fair housing.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
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Table 8 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
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Table 9 – Qualitative Efforts - Number of Activities by Program

Narrative